

#### Lakeshore Advantage

Lakeshore Advantage is the economic GPS for Allegan and Ottawa counties—we Grow, Plan, and Solve for a bright economic future.

Lakeshore Advantage programs are focused on supporting businesses that export goods and services outside the region and bring good jobs and wealth in. These companies are considered primary employers and range in size from startup to global corporations.

#### **Our Why**

Growing a vibrant economy where current and future generations want to live and work.

#### **Our 10-Year Target**

West Michigan's lakeshore region is a business and talent magnet.

#### **Return on Investment**

In 2023, for every \$1 invested in Lakeshore Advantage, \$1,800 was returned as an investment to our communities.

### **3-Year Strategic Focus Areas**

(2021 - 2023)



In addition to our core focus areas, Lakeshore Advantage plays a supporting role in overcoming economic challenges including:

- Housing
- Childcare
- Transportation
- Career Awareness and Readiness
- Access to Broadband



Lakeshore Advantage 201 W. Washington Ave., Loft 410 Zeeland, MI 49464 6 🗊 😏

p: 616.772.5226 w: www.lakeshoreadvantage.com

#### By the Numbers

**285** PRIMARY EMPLOYERS SUPPORTED WITH RETENTION AND EXPANSION SERVICES

**26** BUSINESS EXPANSION PROJECTS ANNOUNCED

**1,091** JOBS CREATED OR RETAINED

**\$3.2B** IN PRIVATE INVESTMENT MADE

**\$634.3M** IN BUSINESS SUPPORT FUNDS LEVERAGED

73 STARTUP COMPANIES ASSISTED

**\$16.6M** IN CAPITAL RAISED BY STARTUPS

**34** BUSINESS INCUBATOR MEMBERS

**36** PUBLIC, NON-PROFIT, STATE, AND REGIONAL BOARDS AND COMMITTEES WITH LAKESHORE ADVANTAGE STAFF SERVING AS MEMBERS TO REPRESENT OUR BUSINESS COMMUNITY



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#### INVESTING IN INNOVATION AND THE STARTUP ECOSYSTEM

Lakeshore Advantage is establishing a buzzing innovation center with robust programming and access to strategic capital for startups.

- Broke ground on the Next Center—the lakeshore's hub for innovation and entrepreneurship. Secured nearly \$10M in funding for this new regional asset.
- Introduced new tools, educational programming, and events to support SURGE entrepreneurs.

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#### STRENGTHENING OUR BUSINESS BASE

Lakeshore Advantage is driving regional collaboration to shore up strong business expansion and attraction efforts.

- Hosted tech-focused learning events (e.g. Artificial Intelligence Talks and Chief Technology Officer Round Tables)
- Helped leverage more than \$600M in funding support for growing primary employers.
- Collaborated to identify high priority sites for potential future industrial development.

# 2023 Achievements





- Supported economic resiliency planning and future use of J.H. Campbell Plant transition—a nearly 2,000-acre redevelopment project.
- Hosted Developer Day for the construction industry, touring nine sites across seven communities.

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#### ADVOCATING FOR TALENT BEST PRACTICES

Lakeshore Advantage is amplifying and strengthening efforts to attract and retain an emerging and diverse workforce.

- Created report, "Return on Investment of Diversity, Equity and Inclusion Best Practices," based on area employer and national benchmarks.
- Extended regional talent tools and resources to Human Resources leaders (e.g. Talent First's Diversity and Inclusion Benchmarking Survey, Discover Manufacturing Tours, etc.).
- Collaborated to secure \$6.1M for revitalization and placemaking projects across West Michigan to create world-class communities.

- Hosted talent learning events and HR Advisory Council to share cutting-edge research and best practices to retain and attract talent.
- Facilitated discussions between local employers and educators to understand workforce training and education needs.
- Helped area employers secure \$5.5M in workforce training grants.

#### INCREASING SMART MANUFACTURING ADOPTION

Implementing smart technologies is fuel for maintaining a competitive business and a driver of good jobs. Lakeshore Advantage worked to uncover barriers and facilitate avenues of support for the adoption of smart manufacturing technologies for our region's employers.

- Presented research on local manufacturers' readiness for smart technologies.
- Guided businesses to smart technology implementation resources. \$175,000 awarded to seven employers in the region from the MEDC Industry 4.0 Technology Implementation Grant.
- Hosted educational opportunities on costs, returns, and more considerations for implementing smart technologies.

## **2023** Successful Projects

| Industry  | Company                             | Location                       | Private<br>Investment | New &<br>Retained Jobs |
|---|-------------------------------------|--------------------------------|-----------------------|------------------------|
| Advanced Energy<br>Storage                          | ATC Drivetrain                      | City of Holland                | \$7,900,000           | 65                     |
|   | LG Energy Solution                  | City of Holland                | \$3,000,000,000       | 0                      |
|   | LG Energy Solution                  | City of Holland                | \$77,719,709          | 155                    |
| Building & Construction                             | Advanced Architectural<br>Products  | City of Allegan                | \$915,000             | 10                     |
|   | Fabric Building Covers USA          | City of Hudsonville            | \$623,000             | 18                     |
|   | Lakeshore Industrial<br>Properties  | City of Holland                | \$5,000,000           | 0                      |
| Chemical Manufacturing                              | By-Pas International<br>Corporation | Zeeland Charter<br>Township    | \$1,176,888           | 20                     |
| Electrical Equipment/<br>Component<br>Manufacturing | ITC Incorporated                    | City of Hudsonville            | \$1,335,027           | 0                      |
| Fabricated Metal<br>Product Manufacturing           | DeWys Metal Solutions               | Wright Township                | \$3,400,000           | 80                     |
|   | Proto Tec                           | City of Zeeland                | \$1,000,000           | 9                      |
| Food Processing                                     | Kent Quality Foods                  | Jamestown Charter<br>Township  | \$7,805,538           | 2                      |
|   | Maui Greens                         | Georgetown Charter<br>Township | \$2,066,798           | 10                     |
|   | Total Food Package                  | Spring Lake Township           | \$564,689             | 23                     |
|   | West Michigan Beef<br>Company       | City of Hudsonville            | \$34,920,000          | 60                     |
| Furniture & Related<br>Product Manufacturing        | InnerSpace Healthcare               | Wright Township                | \$4,584,106           | 130                    |
| Logistics &<br>Transportation                       | Cold-Link Logistics                 | City of Holland                | \$23,357,239          | 75                     |
|   | CORE X Hutt                         | City of Hudsonville            | \$7,115,508           | 0                      |
|   | RM Trucking                         | Zeeland Charter<br>Township    | \$4,745,050           | 8                      |
| Medical Equipment<br>Manufacturing                  | hg medical                          | City of Holland                | \$41,008,441          | 180                    |
| Plastics & Rubber Products<br>Manufacturing         | Liberty Plastics                    | Holland Charter<br>Township    | \$2,959,272           | 30                     |
| Smart Manufacturing                                 | Altron Automation                   | City of Hudsonville            | \$894,968             | 0                      |
|   | Apex Controls                       | City of Hudsonville            | \$1,000,000           | 90                     |
|   | Apex Controls                       | City of Hudsonville            | \$205,500             | 0                      |
|   | Koops                               | City of Holland                | \$3,007,000           | 24                     |
| Transportation Equipment<br>Manufacturing           | Walinga USA                         | Leighton Township              | \$5,880,000           | 71                     |
| Wood Product<br>Manufacturing                       | Zordan Industries                   | Holland Charter<br>Township    | \$1,626,019           | 31                     |
|   |                                     | Total                          | \$3,240,199,833       | 1,091                  |